



**Bulgarian
Energy
Holding**

**CORPORATE PRESENTATION
Results 2025**



DISCLAIMER

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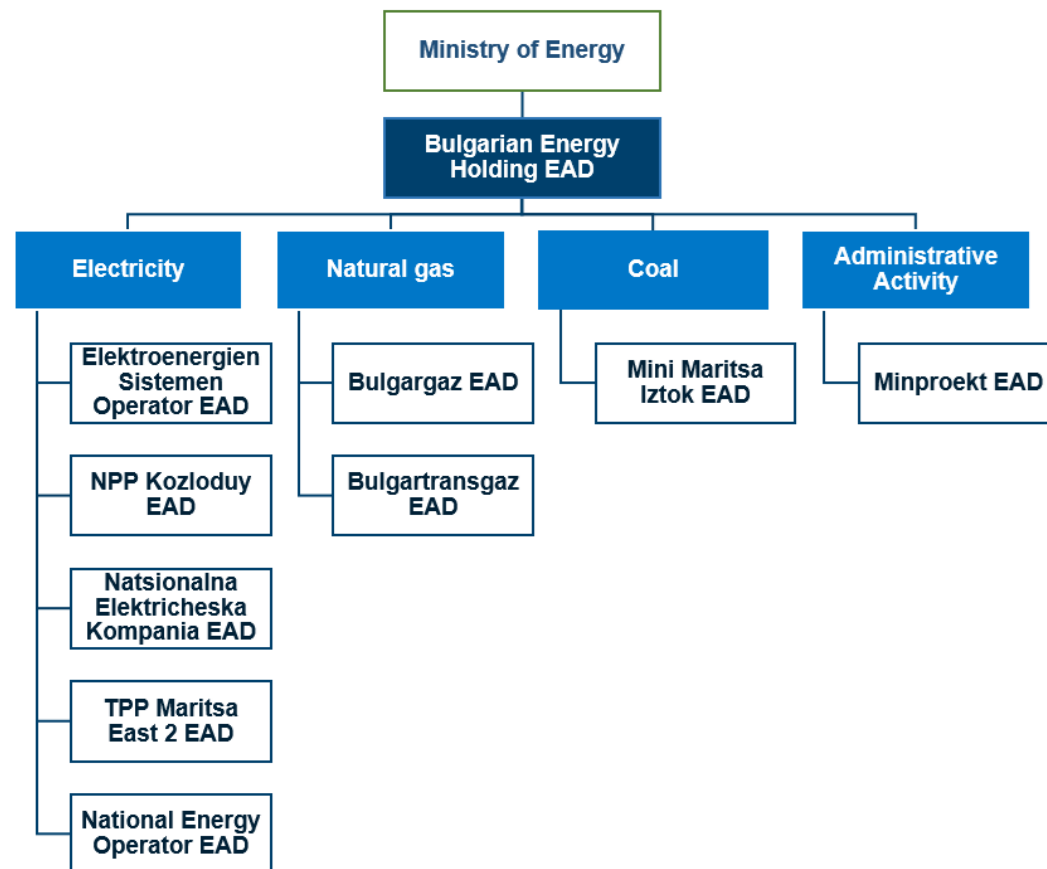


Company Overview

BEH Group`s structure

BEH is the sole government agent in the energy sector and strictly implements the energy policy of the state

	Strategic State Entity (100% Ownership)	➤ BEH subsidiaries are critical to Bulgaria's energy infrastructure ➤ Impairment would affect public functions and welfare
	Strong operational linkage with the State	➤ BEH acts as the Ministry of Energy's instrument for energy policy ➤ BEH develops strategic projects like natural gas route diversification and electricity transmission network expansion
	Privatization restrictions	➤ BEH is on the "banned for privatization" list
	Access to state guarantees and state loans	➤ Government support to BEH ensures stability ➤ BEH can access state financial support through guarantees and loans with simplified procedures
	Future Developments	➤ Expected spin-off of the coal-related subsidiaries, MMI and TPP Maritsa East 2, from BEH Group, in fulfilment of Bulgaria's commitments under the National Recovery and Resilience Plan (NRRP)



BEH at a glance

Overview

- Successor of a company founded in **1973**, BEH owns and operates critical **electricity** and **natural gas infrastructure** including:
 - Electricity generation, transmission and supply
 - Natural gas transit, transmission, supply and storage
 - Lignite coal excavation
- **100% owned** by the **Republic of Bulgaria**
- The largest state-owned Bulgarian holding company with **assets of BGN 31.2 bn (EUR 15.9 bn)** as of Dec'25
- Contributed c. **4.1%** of the **country's GDP** in 2025
- **18,613 employees** as of Dec'25

Electricity Generation

6,413 MW
Installed capacity

33 Power Plants
Nuclear (1), Thermal (1), Hydro (31)

Mining

32.4 mcm
Overburden in 2025

15.5 m tonnes
Excavation in 2025

Electricity Transmission

16.2 th. km
High voltage transmission grid

33.7 TWh
Electricity transmitted in 2025

Gas Transmission

27.7 TWh
Natural gas transported in Bulgaria in 2025

194.9 TWh
Natural gas transited abroad in 2025

Electricity Public Supply

15.5 TWh
Electricity sold in 2025

90%
Sold to end suppliers in 2025

Gas Public Supply

17.6 TWh
Natural gas sold in 2025

80%
Sold on regulated market in 2025

2025 key financials

Revenues:
BGN 9,245 m

€ 4,727 m

EBITDA:
BGN 1,362 m

€ 696 m

Net Profit:
BGN 109 m

€ 56 m

Total Liquidity:
BGN 2,581 m

€ 1,320 m

Credit ratings

Moody's Ba1 / Stable

Fitch BB+ / Stable

Existing issue ratings

Moody's Ba2

Fitch BB+

BEH Group`s significance for the energy market in Bulgaria

BEH Group is vertically integrated energy company with portfolio of subsidiaries with wide range of business activities

The Group's nuclear power plant **NPP Kozloduy** (two units with installed capacity of 1 GW, each) is the only nuclear power plant in the country and generates electricity with lowest marginal costs compared to other type of producers.

NEK is the largest RES producer in the country and operates the biggest 31 HPPs and PSHPPs with total installed capacity of 2.7 GW. Until 30.06.2025 it was sole the Public supplier of electricity in Bulgaria. The flexible generation facilities of the company have a key role in ensuring security of supply and reliability and security of the grid system of Bulgaria.

The Group's **TPP ME 2** (8 units with total installed capacity of 1.6 GW) is the largest lignite fired facility in Bulgaria and in the region. All of the power plant's units are equipped with Flue-Gas Desulphurization installations (FGD) by more than 98% efficiency.

ESO is the independent transmission system operator (ITO) of the Republic of Bulgaria, engaged in managing and operation of the country's HV electricity transmission grid. The transmission operator guarantees responsibly and professionally the secure, reliable and uninterrupted electricity supply in the country, and also manages the transit of electricity flows through the territory of Bulgaria and parallel operation with the electricity systems of the countries in Continental Europe synchronous area.

Bulgartransgaz is a combined operator, performing gas transmission and gas storage activities as the owner of the only underground gas storage in Bulgaria – UGS Chiren. The company is the owner and operator of the national gas transmission network (NGTN) and gas transmission network for transit transmission (GTTN) and it is certified as an ITO of the Bulgarian gas transmission system.

Bulgargaz is the sole licensed Public Supplier of natural gas in the country. The company has diversified routes and sources of its natural gas deliveries.

MMI operates an open pit lignite coal mine which accounted for more than 95% of coal extracted for the production of electricity in Bulgaria. The company strictly adheres to all environmental prescripts and regulations related to carrying out mining operations, so that the fertility and the landscape are restored upon discontinuing extraction.

The main goal of recently established **NEO** is accelerating the balanced development of green energy capacities in Bulgaria. The company will execute projects in the field of full utilization of energy generated from renewable sources.

Business strategy overview

BEH Group`s long-term strategy aims to guarantee security of energy supply and sustainable development of the power sector

ELECTRICITY



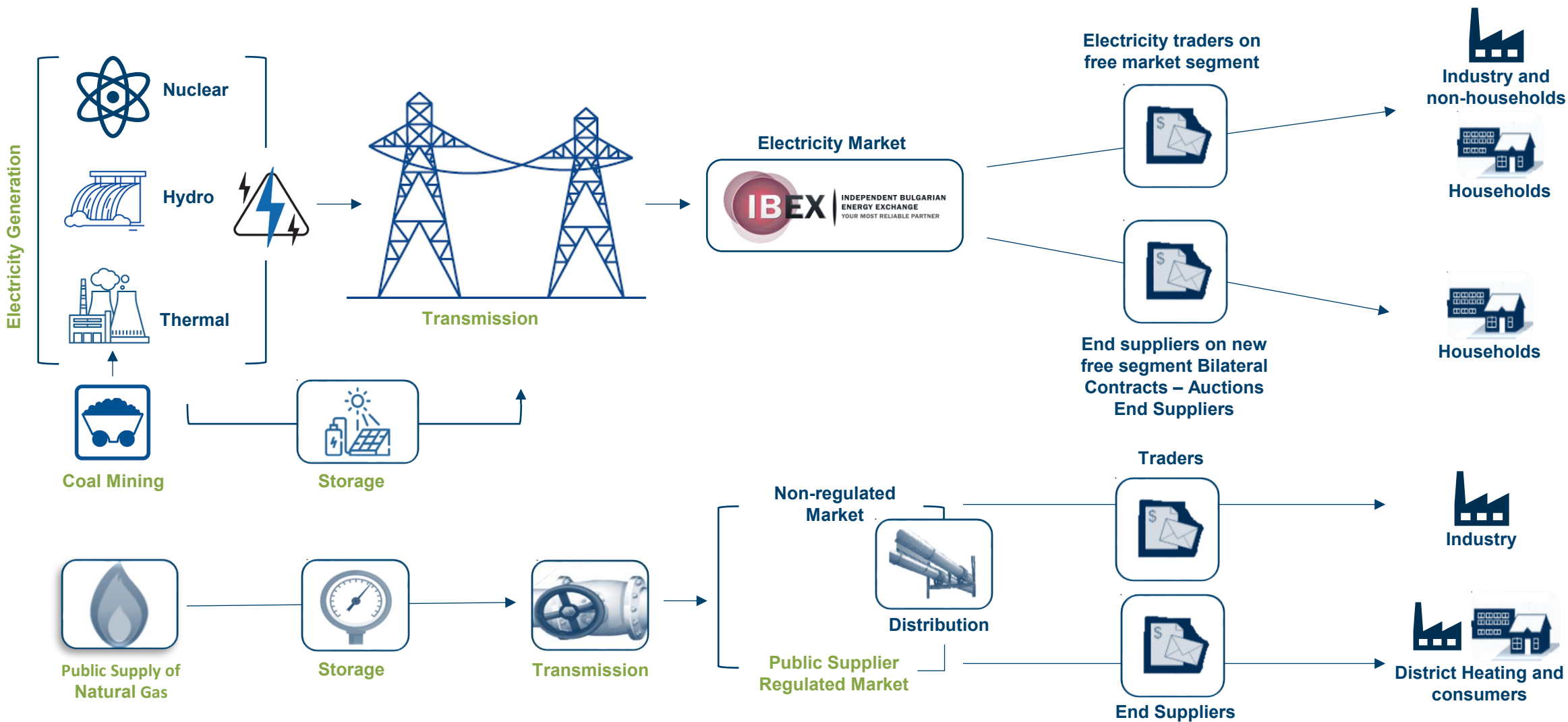
- Ensure **secure electricity supply** with low or zero carbon emissions
- **Upgrade and digitize transmission networks**, expanding capacity
- **Balance generation** through facility investments
- **Construction of new** low carbon generation and storage capacities and **extending the life** of existing facilities
- Establish a **liberalised, sustainable, and transparent electricity market**

NATURAL GAS



- Ensure **secure, reliable and uninterrupted supply of natural gas**
- **Modernize and expand transmission networks**
- **Expand storage facility and increase interconnection capacities.**
- **Diversify gas routes and supply sources**
- **Strengthen position as a strategic regional gas player**

Business activities of the Group (marked in green)



Credit Ratings

As a debt Issuer on international capital markets BEH`s and NEK`s credit rating are regularly reviewed

MOODY's

BEH`s credit rating

Ba1 with a stable outlook
(reviewed June 2026)

The rating affirmation reflects BEH's current financial flexibility and low leverage. BEH's rating is further supported by (1) the group's low-carbon power generation mix (around 75% of output from nuclear and hydropower plants); and (2) its ownership of strategic parts of the domestic energy infrastructure.

FitchRatings

BEH`s credit rating

BB+ with a stable outlook
(reviewed June 2026)

Fitch expects BEH's business profile to gradually improve thanks to growing earnings from regulated networks and the rising profitability of its clean generation business, supported by the liberalization of the Bulgarian energy market. The revision of the outlook from positive to stable reflects the expected leverage increase and the large CAPEX plan for the construction of the new nuclear units.

S&P Global
Ratings

NEK`s credit rating

BB with a stable outlook
(reviewed August 2025)

S&P affirmed the NEK's rating at BB and revised the outlook from positive to stable due to BEH's higher leverage. According to S&P the postponement of the retail electricity market's liberalization to an indefinite date and the lowering of the price caps applied to generators' earnings raises uncertainties about the future revenue and EBITDA of BEH. S&P considered NEK as a highly strategic subsidiary of BEH, given NEK's very important role as a hydropower producer.

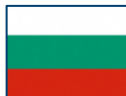
Sovereign credit rating of Bulgaria



Baa1 with a stable outlook
(January 2025)



BBB+ with a positive outlook
(September 2026)



BBB+ with a positive outlook
(May 2026)

Strategic Importance and ESG Considerations



Strategic importance of BEH Group

BEH Group owns and operates energy infrastructure that is strategic for the national security:



- **Backbone of Bulgaria's power sector infrastructure** with **6.4 GW** installed electricity generation capacity (circa **34%** of total production capacity in the country)



- **Public Supplier** of natural gas



- **Owner and operator** of electricity and gas transmission assets (natural monopolies)



- Executor of **strategic state-supported projects** given Bulgaria's geographic location as a strategic hub on the energy map of Europe



- BEH generation facilities are the **main providers of balancing and ancillary services**, thus guaranteeing security and integrity of the electricity system in the country

The State Budget Act for 2026 envisages **state support** to BEH Group in the form of state guarantees and capital increase:

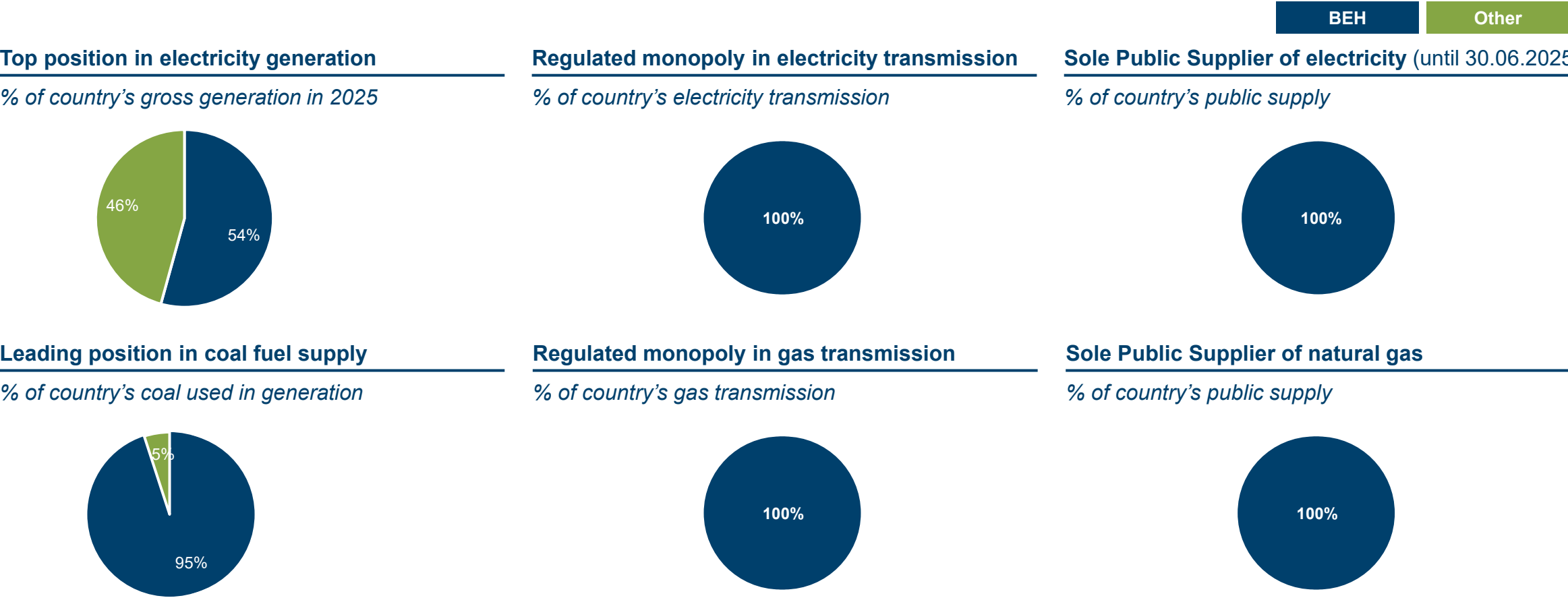
EUR 1.5 bn	EUR 127.8 bn	EUR 319.6 m
to NPPK: state guarantee for the construction of new nuclear units in Kozloduy	capital increase of BEH/ new holding for reclamation in Maritsa East Basin	to BTG: state guarantee for Vertical Gas Corridor project
EUR 207.6 m	EUR 79.3 m	EUR 38.3 m
to BTG: state guarantee for expanding the capacity of UGS Chiren	to NEK: state guarantee for rehabilitation of Chaira PSHP	to NEK: state guarantee for Yadenitsa dam project

Historically, the State provided equity injections to BEH, **government loans and state guarantees** to support strategic projects in the energy sector. Recent examples include:

EUR 110 m	EUR 601 m	EUR 409 m
state guarantee provided in 2019 to BEH for the construction of IGB project	state loan provided to NEK with regard to the arbitration case with Atomstroyexport for the termination of the construction of NPP Belene (fully repaid in 2022)	state loan provided in 2022 to Bulgargaz for the purchase of quantities of natural gas and for the provision of working capital

Leading market positioning

BEH holds a leading position in all of its respective markets. Steady and reliable revenue generation due to large portion of activities under regulated/long-term contracted prices



Environmental, social and governance (ESG)

Corporate social responsibility focused on transparent corporate governance, sustainable development and guaranteed quality and safety of employees

EMPLOYEES



- BEH values employees as its **most valuable asset**
- **~18,600 employees**
- **2,700+ trainings, qualifications and seminars** conducted
- Ensures **job security, fair pay**, and **good relationships**
- **No discrimination** tolerated

MANAGEMENT



- BEH is **state-owned** via the Minister of Energy
- Owns **100% of subsidiaries**
- **1,296 managers**; c. **21% women**

BOARD OF DIRECTORS



- Non-ITO: **One-tier board** with **5 members**; of which **2 independent**
- ITO (Bulgartransgaz, ESO): **two-tier board**; **5 Supervisory**, **3 Management**
- **Internal control** for corruption /conflict of interest

POLICY AND INITIATIVES



- **Health and safety** are **priorities**
- Regulations **monitored** and **complied**
- **Annual risk assessment**
- **Policies**: Sanctions, Anti-bribery, Code of Ethics, Anti-Money Laundering, Conduct and remuneration rules

Electricity Segment Overview



Electricity prices, production and demand

2025: increased RES and TPPs generation and fluctuating prices

1 Production Increase:

- Gross electricity production **increase by 5% YoY**
- Driven by **lower export** and structural factors

2 TPPs Activity:

- **7% increase in generation**
- TPPs continue to play a key role during periods of high demand, helping to ensure the system stability

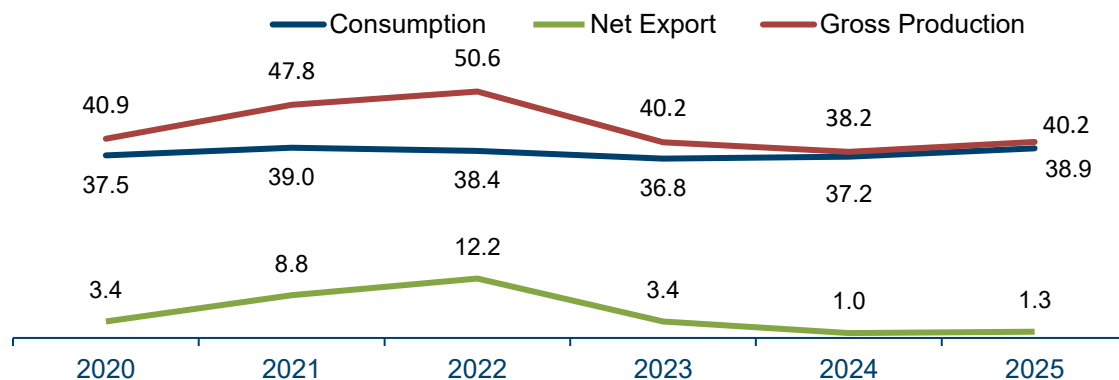
3 RES Growth:

- **15% growth in RES generation**
- RES constitutes more than a quarter of total generation

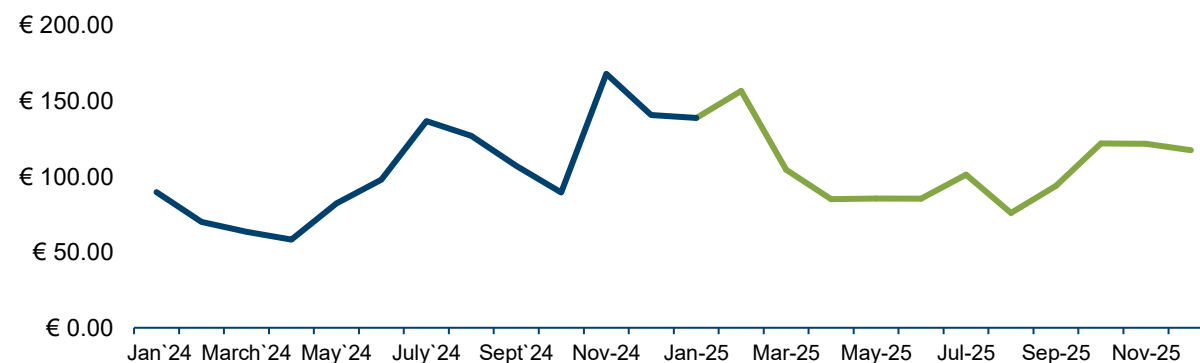
Electricity prices commentary

- **IBEX avg DAM price 2025: EUR 107.2/MWh (5% YoY)**
- **Main electricity price developments and drivers:**
 - ✓ Relatively cold winter season in the beginning of 2025, previous winter season was milder
 - ✓ Growing demand, rising gas prices, and higher carbon costs were the main drivers of the YoY-increase in electricity prices, as gas-fired plants often set the marginal price in the regional power markets
 - ✓ In 2025 prices normalized compared to the significantly higher levels recorded in the second half of 2024, which were driven by extreme summer temperatures and a regional supply shortage caused by increased demand from Ukraine.
 - ✓ Region-wide reductions in wind and hydropower generation resulted in greater dependence on fossil-fired power plants infrastructure and regulatory inconsistencies

Country's overall production & consumption of electricity (TWh)



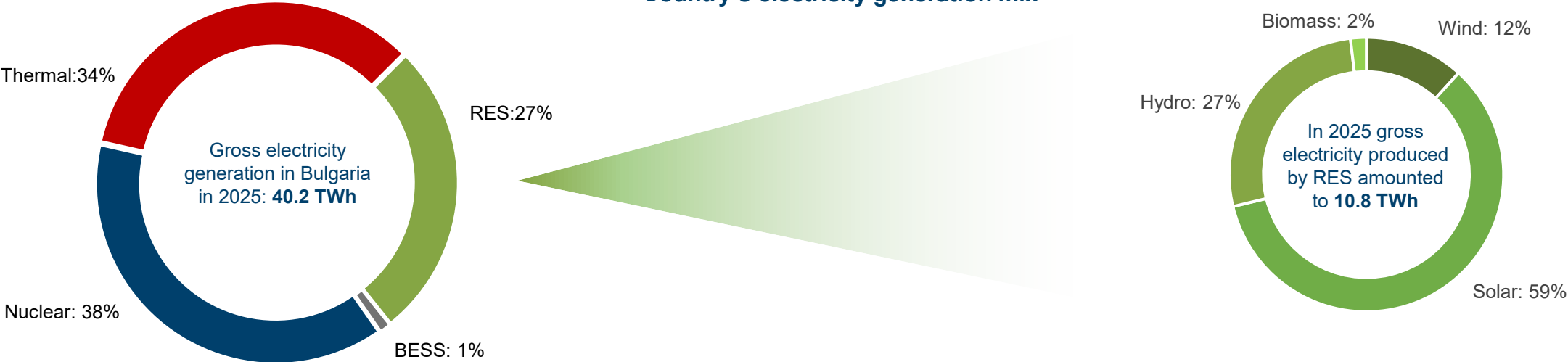
IBEX avg DAM electricity prices (EUR/MWh)



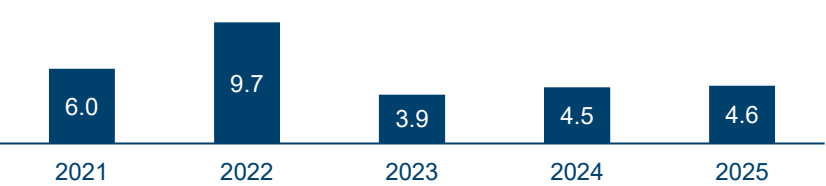
Electricity sector overview

BEH is Bulgaria's energy leader, with 34% of total installed capacity and producing 54% of the nation's electricity. The company has a diversified portfolio of power plants (incl. nuclear, coal and hydro energy plants)

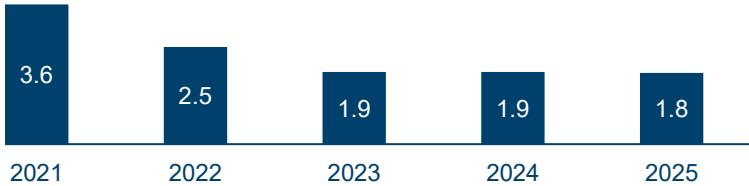
Country's electricity generation mix



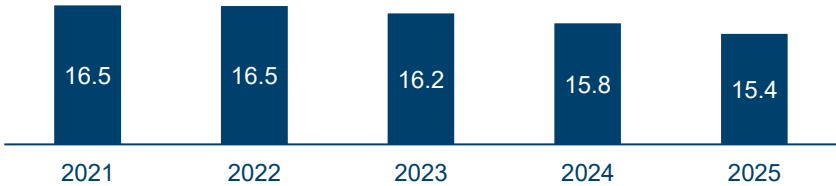
TPP Maritsa East 2 power generation, 2021-2025 (TWh)



NEK power generation, 2021-2025 (TWh)

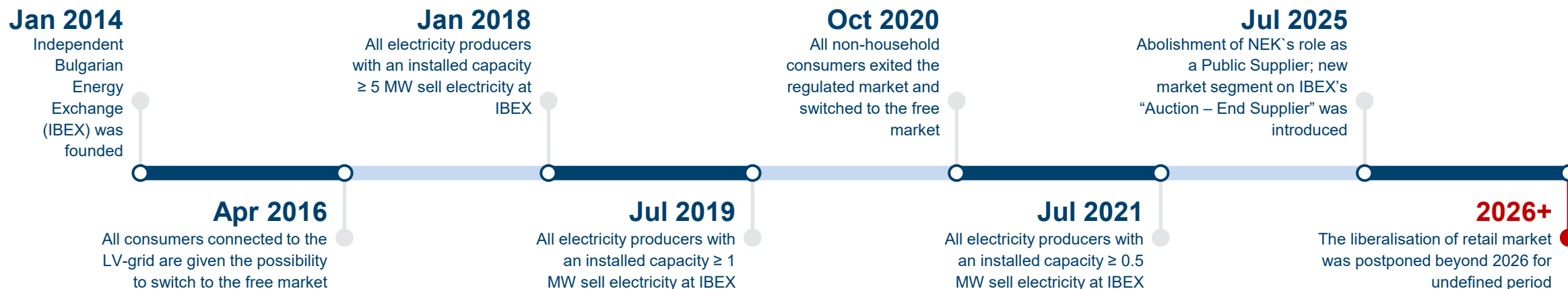


NPP Kozloduy power generation, 2021-2025 (TWh)



Liberalization process of electricity market in the country

... series of steps are completed



Electricity Market Liberalisation Transition

- The country is implementing the Electricity Directive (2019/944/EC) to liberalize the electricity market
- Focus is on **protecting energy-poor** and **energy-vulnerable customers** during the transition

Wholesale and Retail Market

- **Wholesale** electricity market is **fully liberalized** since July 1, 2025
- **Retail electricity market** for household consumers will continue to be **regulated**. **No deadline date** is set for its liberalisation

NEK's Role and New Market Mechanism

- **NEK's role** as a **Public Supplier** is **abolished**
- A **new segment on the Independent Bulgarian Energy Exchange (IBEX's "Auction – End Supplier")** has been created for household consumption

Balancing Group Coordination by NEK

- Acting as a coordinator of a standard balancing group, NEK submitted structured bids sourcing electricity from NPP Kozloduy, TPP Maritsa East 2, AES-3C Maritsa East 1, and its own HPPs portfolio. As a result of the auctions held in June 2025 end suppliers purchased electricity from NEK at an avg. market price of 189.58 BGN/MWh.

Electricity Provision by BEH Subsidiaries

- BEH subsidiaries (NPP, TPP ME2 and NEK's generation entity) contracted about **13.6 TWh of electricity** to the **balancing group coordinator (NEK)**

Price Regulation and Compensation

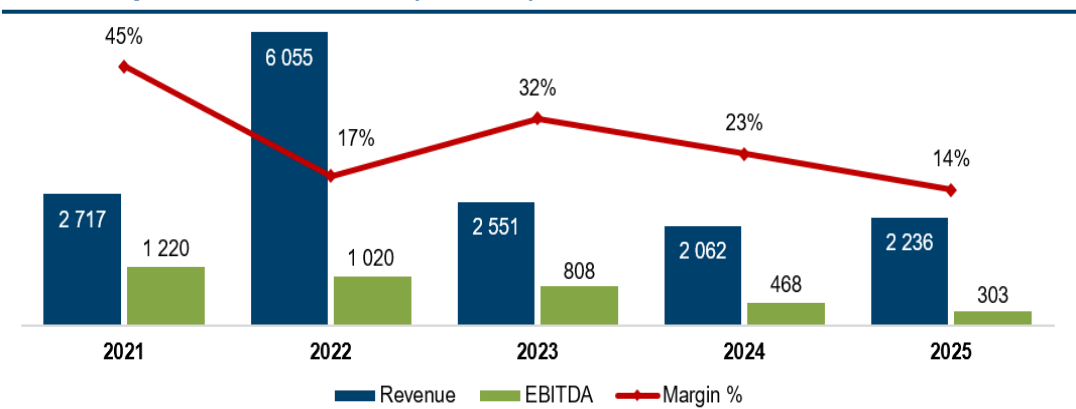
- **The Electricity System Security Fund compensates End suppliers** for the price difference between market and regulated prices
- **The EWRC regulates prices** (determines the base price of electricity for 1 MW and component of the final supplier's price)

Performance of NPP Kozloduy

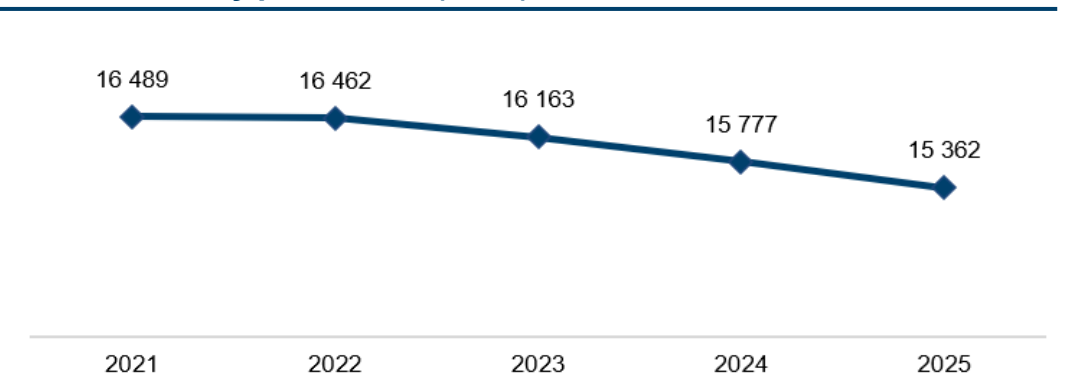
In 2025, company's performance continues to be adversely affected by the imposed administrative measures (price ceilings)

 Market Conditions	➤ Higher average regulated selling prices (+4% YoY), and lower average market selling prices (-14% YoY) ➤ Imposed price cap (as electricity generator) constrained company's performance
 Sales Overview	➤ Regulated market: 3,188 GWh (22% of total sales) ➤ Free market: 8,164 GWh (on IBEX) and 3,251 GWh (to NEK as a Coordinator of Balancing group)
 Production Share	➤ In 2025, NPP Kozloduy generated 15,362 GWh of gross electricity, accounting for approximately 38% of the country's total gross electricity production, making it the largest electricity producer in Bulgaria
 Revenue	➤ In 2025 company's revenues from sales amounted to BGN 2,220 m (9% YoY): • Sales on regulated market: BGN 209 m (-38% YoY) • Sales on free market: BGN 2,011 m (+18% YoY)
 Financial Impact	➤ Higher average selling prices were the key driver of topline growth, while the lower price cap imposed and slightly lower electricity production were the main factors behind the YoY decline in EBITDA.
 Compensation Mechanism	➤ NPP's target contributions to SESF amounted to BGN 590 m (+52% YoY)

NPP's topline and EBITDA (BGN m)



Gross electricity production (GWh)



NPP Kozloduy is the sole operator of a nuclear installation in Bulgaria

Performance of NEK

Full liberalisation of wholesale electricity market proved to be beneficial for the company



Market Conditions

- Since July 2025 NEK's role as a Public Supplier has been terminated
- Higher average selling prices – both on the free market (+15% YoY) and under regulated prices (+51% YoY)
- Imposed price cap (as electricity generator and public supplier)



Sales Overview

- **Regulated market (until 30.06.2025):** 7,460 GWh (48% of total sales)
- **Free market:** 8,037 GWh (incl. sales to End suppliers in company's capacity as Coordinator of Balancing group)



Production Share

- **NEK's own generation:** 1,840 GWh (5% of country's power generation), typical for a very dry year



Quantities of electricity sold

- In 2025, NEK's **total electricity sales** amounted to 15,497 GWh (+3% YoY)



Financial Impact

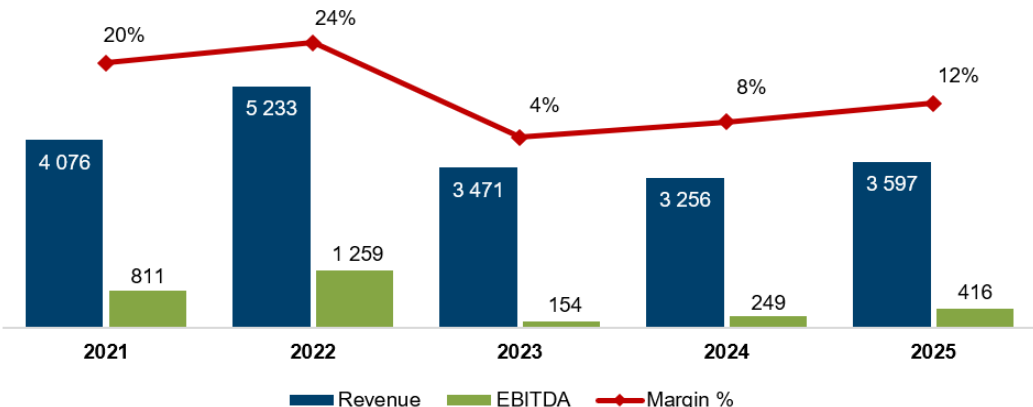
- **Total revenues increased** by BGN 341 m YoY mainly due to significantly higher revenues from electricity sales (+BGN 630 m), while revenues from SESF declined notably YoY (- BGN 326 m).
- **EBITDA** increased by BGN 167 m impacted by growing revenues from electricity



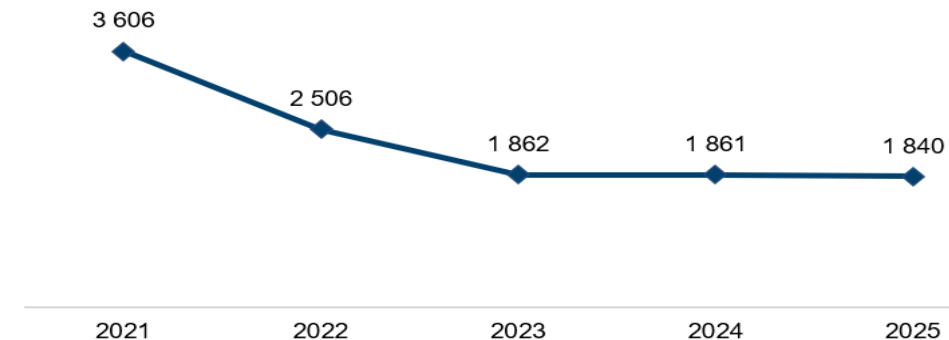
Compensation from SESF

- **Revenue from SESF** (related to NEK's obligation to purchase electricity from quota producers): BGN 793 m (-29% YoY)

NEK's topline and EBITDA (BGN m)



Gross electricity production (GWh)



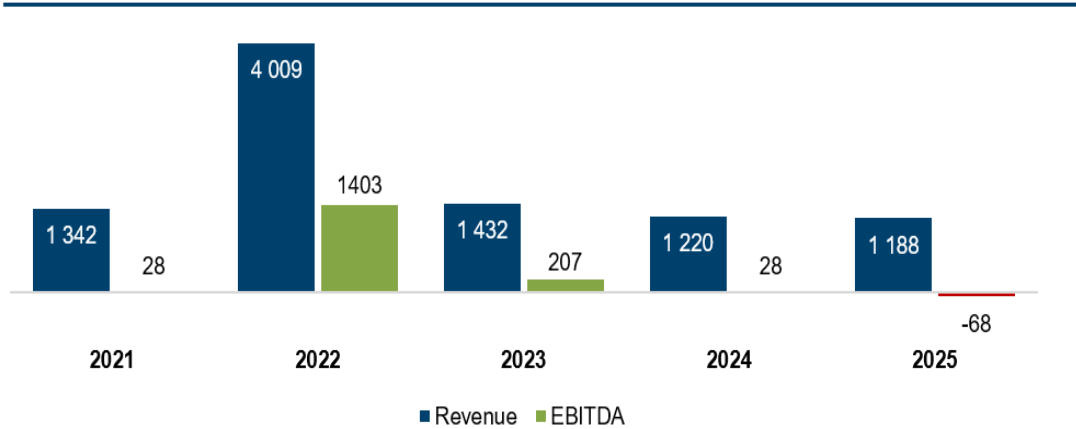
NEK with its HPPs and PSHPPs is the largest renewable energy producer in Bulgaria

Performance of TPP ME 2

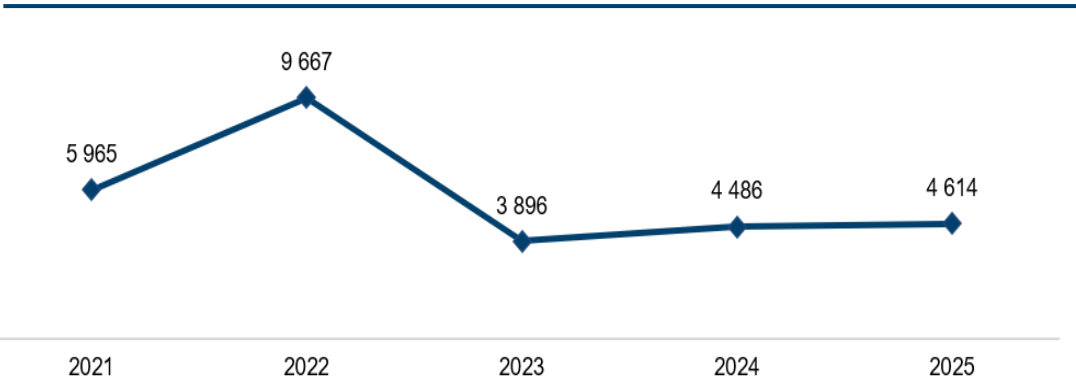
TPP's electricity production remained resilient despite the highly competitive market environment

 Market Conditions	➤ Lower average regulated selling price (-6% YoY), and lower average market selling prices (-12% YoY) ➤ Imposed price cap (as electricity generator)
 Sales Overview	➤ Regulated market (until 30.06.2025): 1,348 GWh (34% of total sales) ➤ Free market: 1,043 GWh (on IBEX) and 1,533 GWh (to NEK as a Coordinator of Balancing group)
 Production Share	➤ TPP ME 2's gross generation: 4,614 GWh, equal to circa 11% of Bulgaria's total electricity generation
 Quantities of electricity sold	➤ Higher domestic demand during the heating season, together with regional energy shortages caused by the war in Ukraine, underpinned TPP's electricity production in 2025
 Financial Impact	➤ Total revenues decreased slightly mainly as a result of lower average selling prices
 Compensation Mechanism	➤ TPP's target contributions to SESF amounted to BGN 3 m (-87% YoY)

TPP's topline and EBITDA (BGN m)



Gross electricity production (GWh)



TPP ME 2 is the largest thermal power plant in Bulgaria and in the region

Performance of TSO ESO

Material transmission network investments supporting accelerated RES integration, alongside a stable financial position



ESO Overview:

- Sole **electricity Transmission System Operator** in Bulgaria
- Activities: **electricity transmission**



2025 Financial Highlights:

EBITDA

BGN 412 m

Net Profit

BGN 262 m



2025 Performance:

- **Electricity transmitted:** 33,664 GWh (+3% YoY)
- **Electricity from producers, excluding wind and solar energy products:** 28,710 GWh
- **Electricity from wind and solar energy products:** 7,528 GWh



Revenue Growth Drivers:

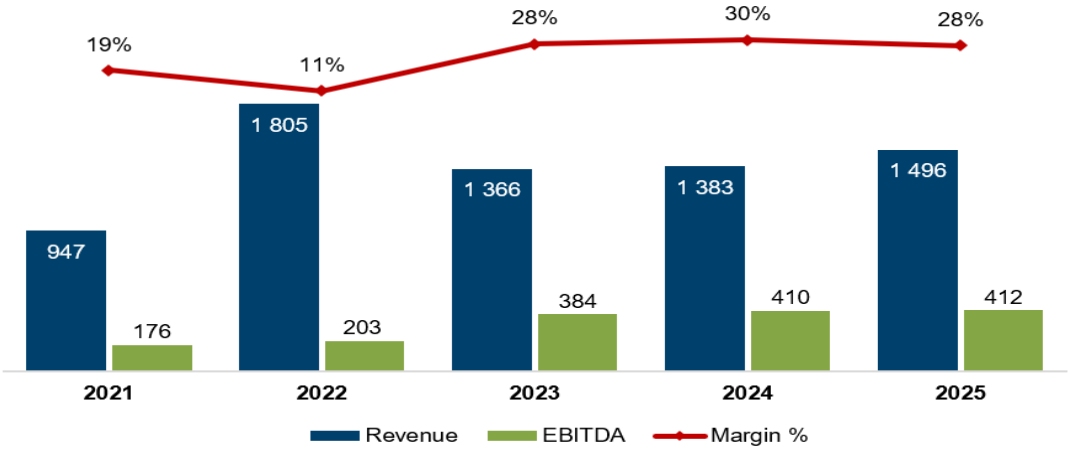
- **Higher income from the activities access to the transmission network** (+BGN 60 m)



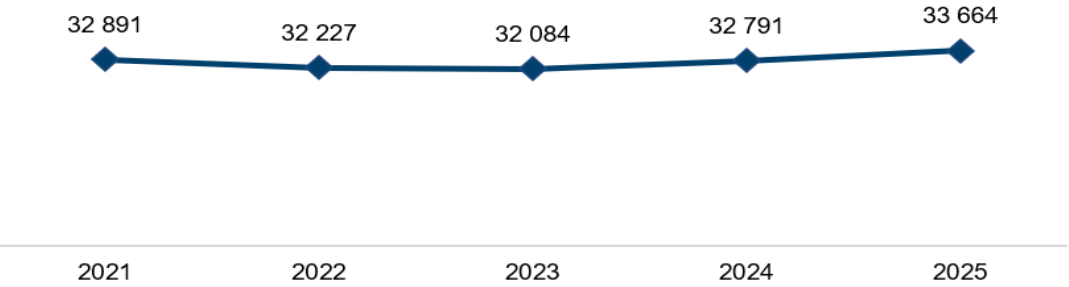
Strategic Projects related to grid expansion and modernisation:

- Digital transformation of ESO's grid
- Project Carmen
- Project Greenabler

ESO's topline and EBITDA (BGN m)



Electricity Transmitted (GWh)



Natural Gas Segment Overview



Performance of TSO Bulgartransgaz

Developing and commissioning of strategic investment projects enhanced company`s performance

BTG Overview:

- Sole **natural gas Transmission System Operator** in Bulgaria
- Activities: **transmission, transit, storage**

2025 Financial Highlights:

EBITDA BGN 657 m	Net Profit BGN 270 m
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Transported volumes of natural gas (GWh), 2025



2025 Performance:

- Natural gas **transmitted** within BG: 27,656 GWh (+6% YoY)
- **Transited** volumes to neighboring countries: 194,874 GWh (+11% YoY)

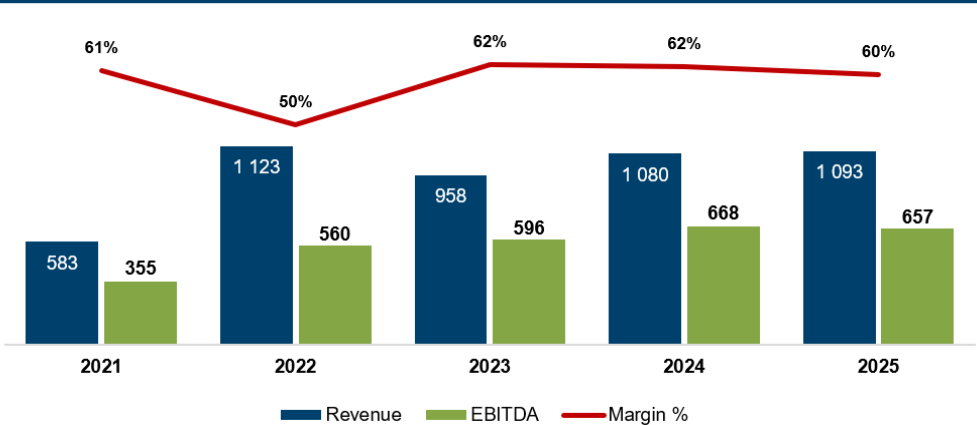
Revenue Growth Drivers:

- Driven by licensing activities and interconnection projects with Greece and Serbia
- Infrastructure expansion at Bulgarian-Romanian, Bulgarian-Turkish and Bulgarian-Serbian borders

Strategic Projects:

- **Balkan Stream**: Operational since Jan'21
- **Interconnector Bulgaria-Serbia (IBS)**: Operational since Dec'23
- **LNG terminal in Alexandroupolis**, Greece: Operational since Oct'24 (BTG owns 20%)
- **Vertical gas corridor**: to be launched by the end of 2026

BTG`s topline and EBITDA (BGN m)



Performance of Bulgargaz

Unfavourable market and regulatory conditions affected company`s performance



Market Conditions

- **Unfavorable market** and **regulatory conditions** impacted company`s performance
- Elevated natural gas prices across European markets due to accelerated drawdown of gas storage facilities and relatively cold winter
- Russian gas imports discontinued since 2022



Sales Overview

- In its capacity as **Public Supplier** BGAZ sells natural gas at **regulated prices** only to end suppliers and to entities which have an issued license for production and transmission of heat energy: 14,125 GWh (80% share of total sold volumes)
- **Freely negotiated prices**: 3,428 GWh (20% of total sold volumes)



Consumption & Market Share

- **Average annual domestic consumption** : ~28 - 30 TWh
- **BGAZ`s market share**: 60% in FY`2025



Supply sources

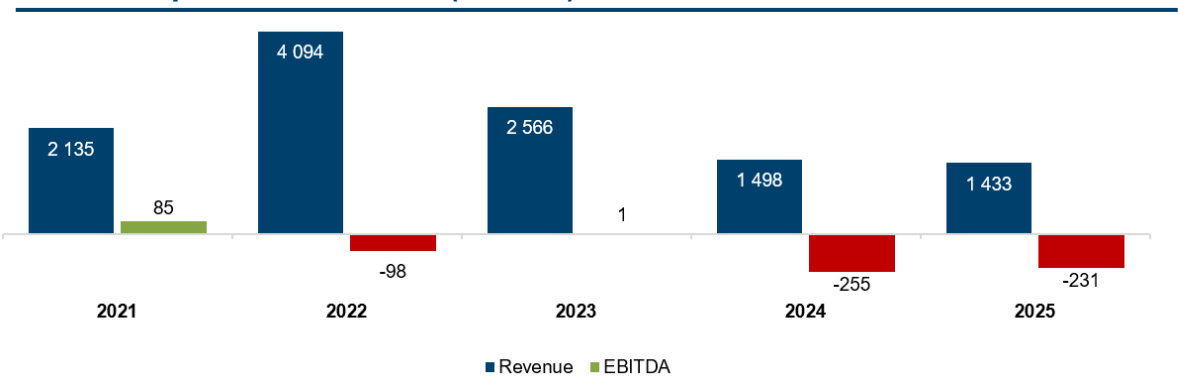
- **Azeri pipeline gas**: 10,096 GWh
- **LNG**: 7,034 GWh – from Greece and Turkey
- Purchased via **Virtual Trading Point**: 668 GWh



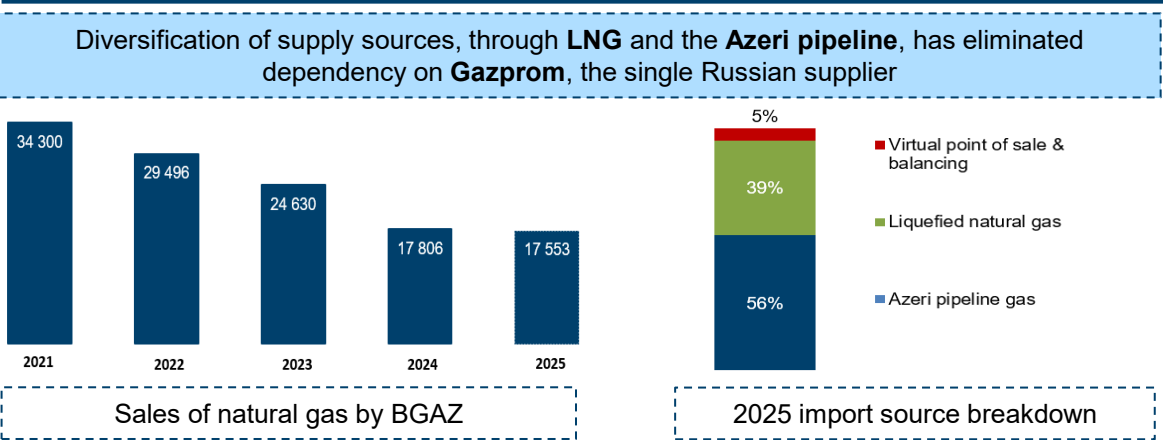
Demand

- Energy enterprises and distribution companies are the main consumers of natural gas delivered by BGaz
- In 2025, demand by glass, metallurgy and chemistry sector decreased

BGAZ`s topline and EBITDA (BGN m)



Sales and supply of natural gas (GWh)



Bulgargaz remains a Public Supplier, with the country under European derogation due to low household natural gas usage

Mining Segment Overview

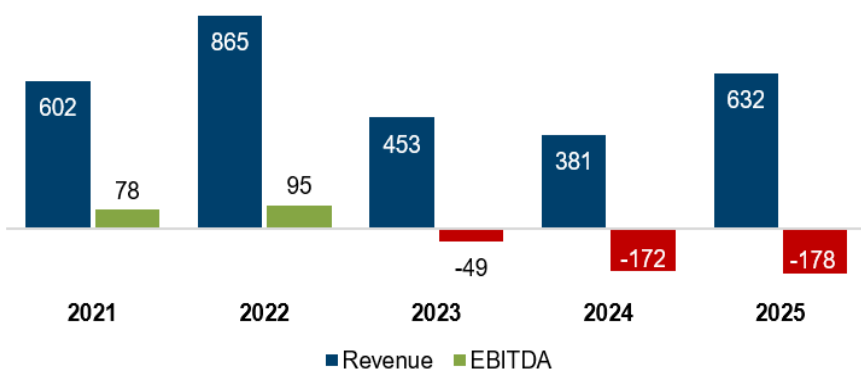


Performance of MMI

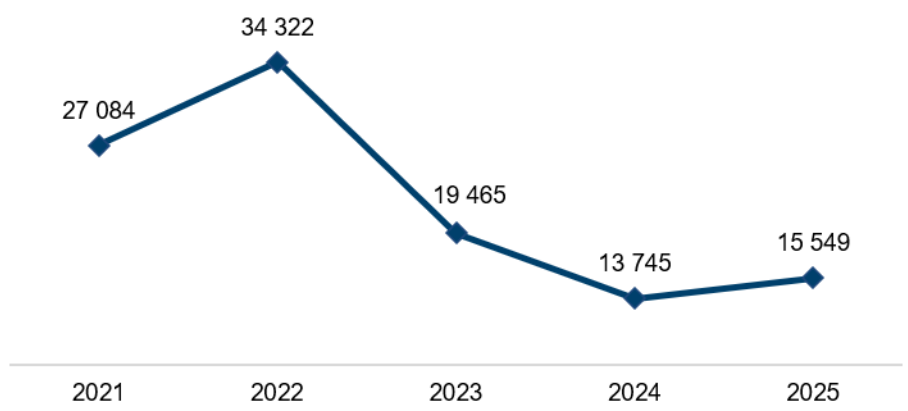
Limited coal demand constrained MMI's performance

 Market Conditions	➤ The expiration of a major power purchase agreement (ConturGlobal's PPA with NEK expired in February 2024), coupled with challenges faced by coal TPPs, adversely impacted MMI's performance
 Sales Overview	➤ Sells at fixed price determined by the Minister of Energy at BGN 87,35 per ton of conditional fuel (TCF) ➤ Sales breakdown: TPP Maritsa East 2 (share: 48%); TPP AES-3C Maritza Iztok-1 (share: 29%) and TPP Brikel (share: 19%)
 Market Share	➤ MMI's market share of coal extraction used in electricity generation in the country ~ 95%
 Coal demand and extraction	➤ In 2025 volumes of coal extracted amounted to 15,549 thousand tons (+13% YoY) ➤ Increased YoY electricity generation from thermal power plants resulted in higher coal production.
 Investment projects	➤ MMI's Investment projects (still at conceptual stage): • Construction of an Industrial Zone for the development of low-emission and clean-technology industries • Photovoltaic parks for own needs: self-generation and energy storage to reduce the negative effect of high peak electricity prices and increase productivity • Large-scale cultivation of energy crop Miscanthus Giganteus and biomass production for low emission electricity generation • Installation for production of humate fertilizers based on lignite coal

MMI's topline and EBITDA (BGN m)



MMI's coal extraction ('000 t)

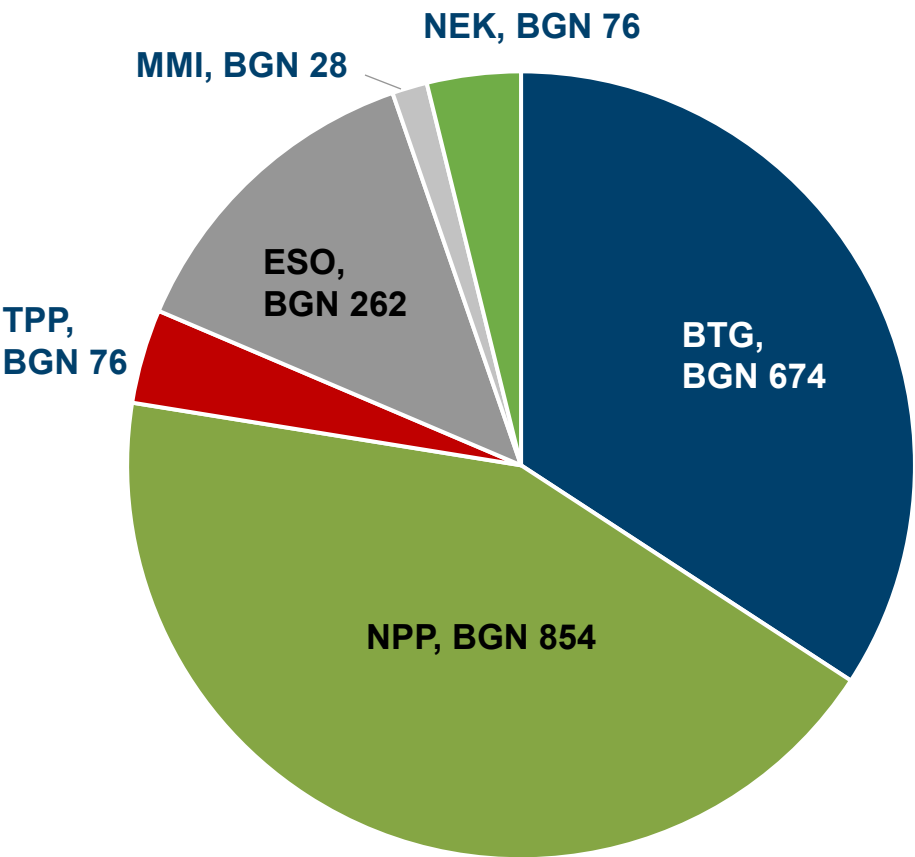


Investment Projects



BEH Group`s CAPEX

Breakdown of Group`s CAPEX



In 2025 BEH Group CAPEX amounted to circa BGN 2 bn.



BTG
Vertical Gas Corridor
Rehabilitation of gas transmission grid



NPP Kozloduy
Activities ensuring long-term safety operation of Unit 5 and 6
Preparatory works for new nuclear units 7 and 8



ESO
Digital transformation and development of information systems
Rehabilitation of electricity transmission network



NEK
Rehabilitation of hydropower facilities

Construction of two nuclear units (7th and 8th) at NPP Kozloduy's site

The biggest energy project in Bulgaria, which will strengthen country's energy independence

Project Execution	➤ NPP Kozloduy – New Builds
Capacity	➤ Two units up to 1,200 MW per unit
Technology	➤ AP 1000 by Westinghouse
Capital injection	➤ By BEH: BGN 1.5 bn; By NPP Kozloduy: BGN 0.3 bn
Funding	➤ 20% equity and 80% debt
State Support	➤ EUR 1.5 bn state guarantee in the State Budget Act for 2026



Progress so far

- Preliminary Engineering & Design Work
- Contract with consortium between Westinghouse and Hyundai for Engineering Phase 1, providing the basis for EPC contract (still ongoing)
- Application to the Nuclear Regulatory Agency with a complete set of documents for issuing an order to approve the selected site for the deployment of a nuclear facility - Unit 8.
- Selected financial consultant and engineering consultant
- Contract with U.S. bank Citi as its role as exclusive coordinator and lead arranger of the export loans
- Submitted pre-notification documents under the EU State aid regulation (the notification procedure is still ongoing)

Next steps

- FID and execution of the EPC contract
- Decision under Article 45 of the Safe Use of Nuclear Energy Act for the construction of Units 7 and 8 using AP1000 technology
- Licensing procedures for the nuclear facility up to the issuance of the construction permit
- Environmental Impact Assessment for the construction of Unit 8
- Approval of the preliminary investment project as a basis for the construction permit
- Financial structuring and secured financing – external financing, equity participation and state guarantee
- European Commission notification including nuclear safeguards, nuclear safety, radiation protection, and radioactive waste and spent fuel management

Vertical Gas Corridor

The project will allow additional gas quantities from reliable sources to be transported from south to north direction via LNG terminals in Greece and Türkiye



Network upgrades will be undertaken by nine TSOs from the participating countries



Bulgarian TSO (BTG) will implement the following projects

- Increasing the natural gas transmission capacity from **Greece to Bulgaria** at the interconnection point Kulata/Sidirokastro (from 102 GWh/d to 171 GWh/d) and **from Bulgaria to Romania** at the interconnection point Negru Voda/Kardam (from 157.8 GWh/d to 295 GWh/d)
- High-pressure gas transmission infrastructure in the East Maritsa region



CAPEX & funding

Total CAPEX of EUR 470.6 m:

- EUR 151 m capital increase of BTG by BEH;
- EUR 319.6 m bank loans supported by state guarantees:
 - EUR 127.3 m state guarantees were issued to BTG in connection with signed long-term loan agreements with banks;
 - EUR 192.3 m state guarantees are included in the State Budget Act 2026 for new loan agreements.



Expected commissioning

- Step by step in the period **2026-2029**
- Infrastructure **on Bulgarian territory** will be completed by **the end of 2026**

Electricity System Operator (ESO) projects

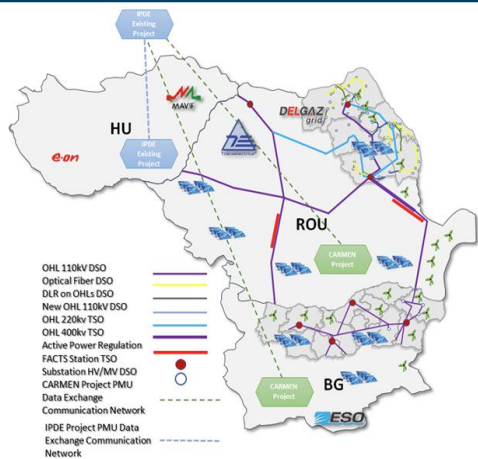
BEH's goal is to boost renewable energy integration to reduce fossil fuel reliance and enhance sustainability

1 Digital transformation of ESO's grid

Main goals and benefits	➤ Modernise planning, management, and maintenance of Bulgaria's electricity transmission grid for flexibility, security, and fast response in a low-carbon environment
Activities	➤ Deploy modern digital tools: automated substation control, cybersecurity, display systems, dynamic monitoring, and virtual working environments
CAPEX	➤ Part of the National Recovery and Resilience Plan ➤ Planned CAPEX: BGN 611m (BGN 370 m from recovery mechanism and BGN 241m co-financed by ESO)
Deadline	➤ Implementation until 2026, when 171 grid substations will be remotely controlled from a base station

2 Project Carmen4Invest

- **ESO's activities**: Preparing a preliminary package of studies and documents for implementation of PCI CARMEN on the Bulgarian territory.
- **Schedule and budget**: Completion by 2027 with a total budget of EUR 5.58 million, 50 % grant co-financing from CEF.



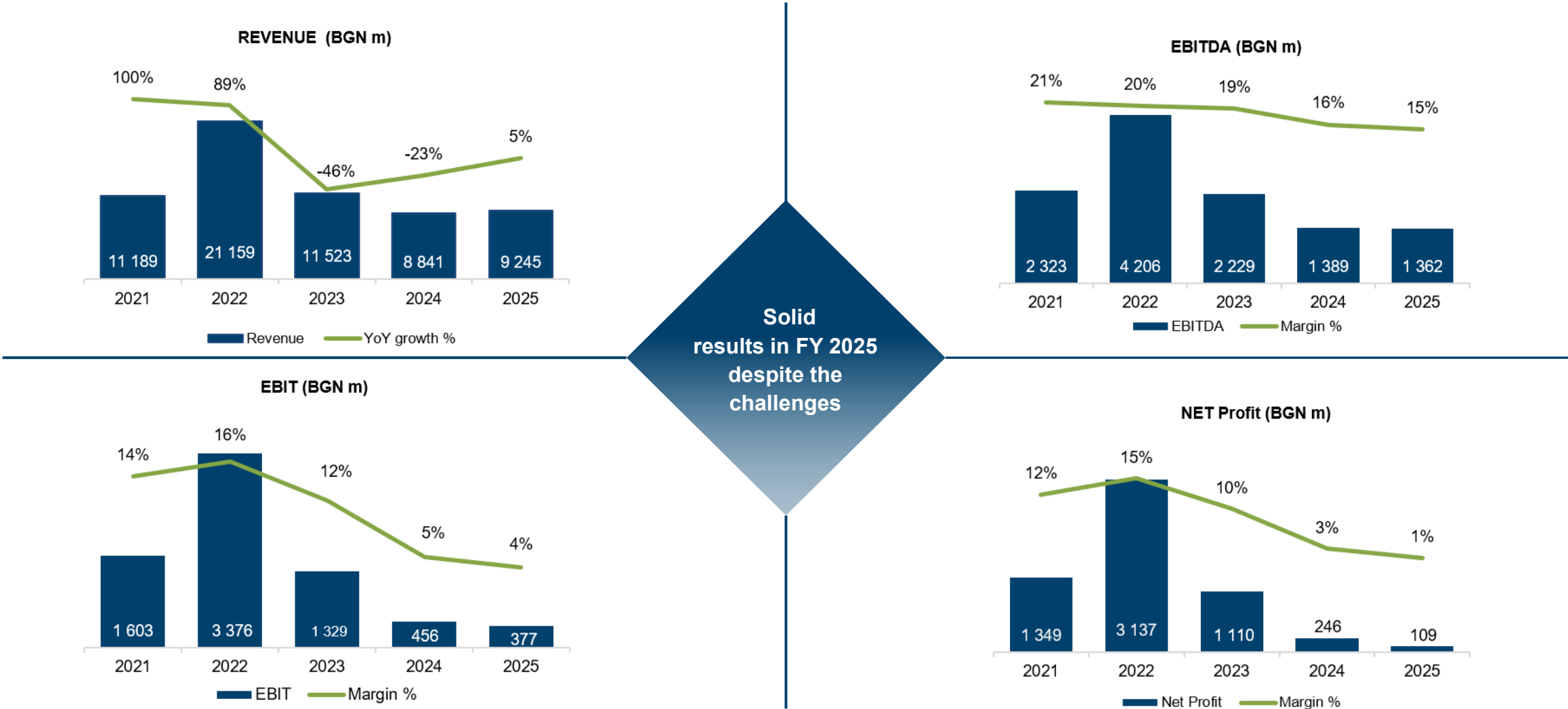
3 Project Greenabler

- **Main goals**: Adapting the existing transmission grid in Bulgaria to the massive deployment of renewable energy in both national and regional aspect.
- **Infrastructure upgrade**: Involves reconstructing 720 km of power lines and upgrading voltage from 220 kV to 400 kV, with a budget of EUR 631m, of which 90% are granted.
- **Project status**: Ongoing activities under the applicable Detailed Spatial Development Plan - Plot Plan procedures for all plots as well as the procedures under EPA for new branches of connecting power lines.

BEH Group Financials

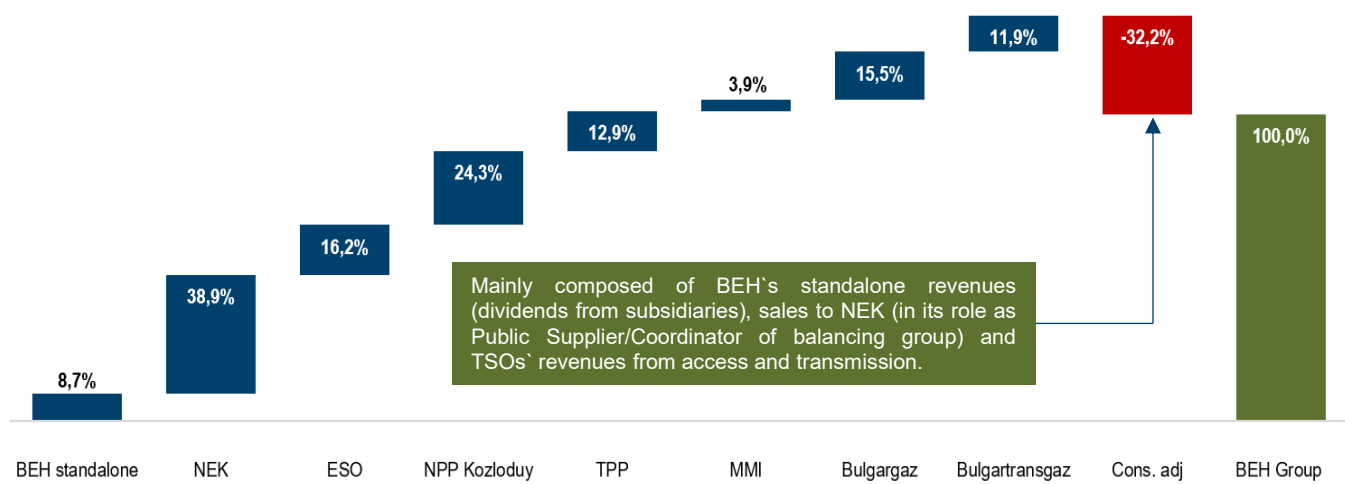


BEH Group's financial performance



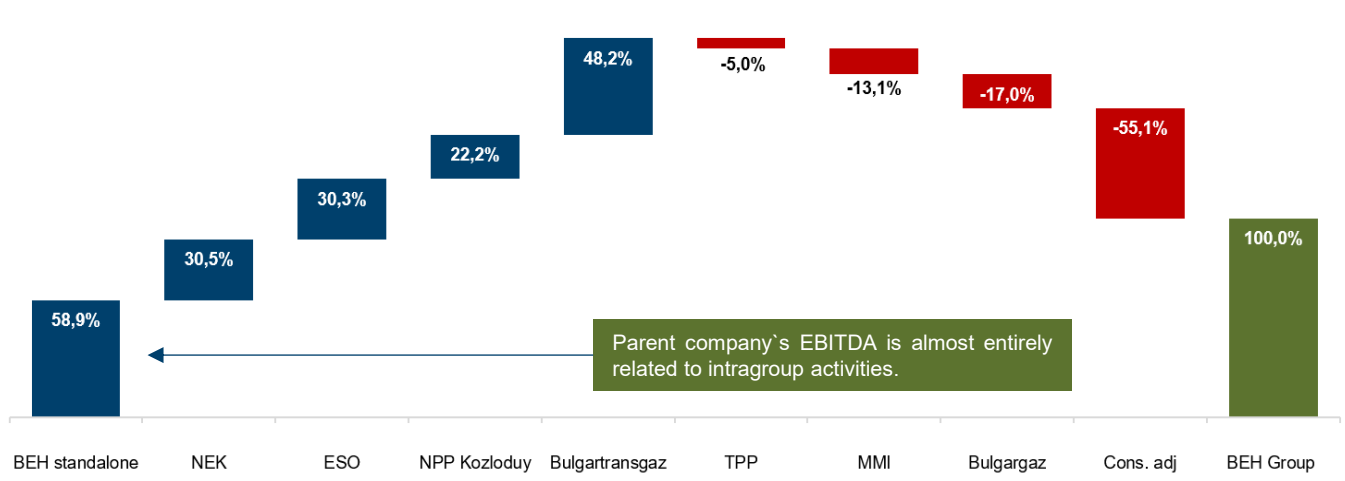
Allocation of revenues and EBITDA

BEH Group`s revenues, allocation



NEK (Public Supplier of electricity until 30.06.2025 and Coordinator of a balancing group thereafter), NPP Kozloduy and Bulgargaz (Natural Gas Supplier and trader), were the largest contributors to Group's topline.

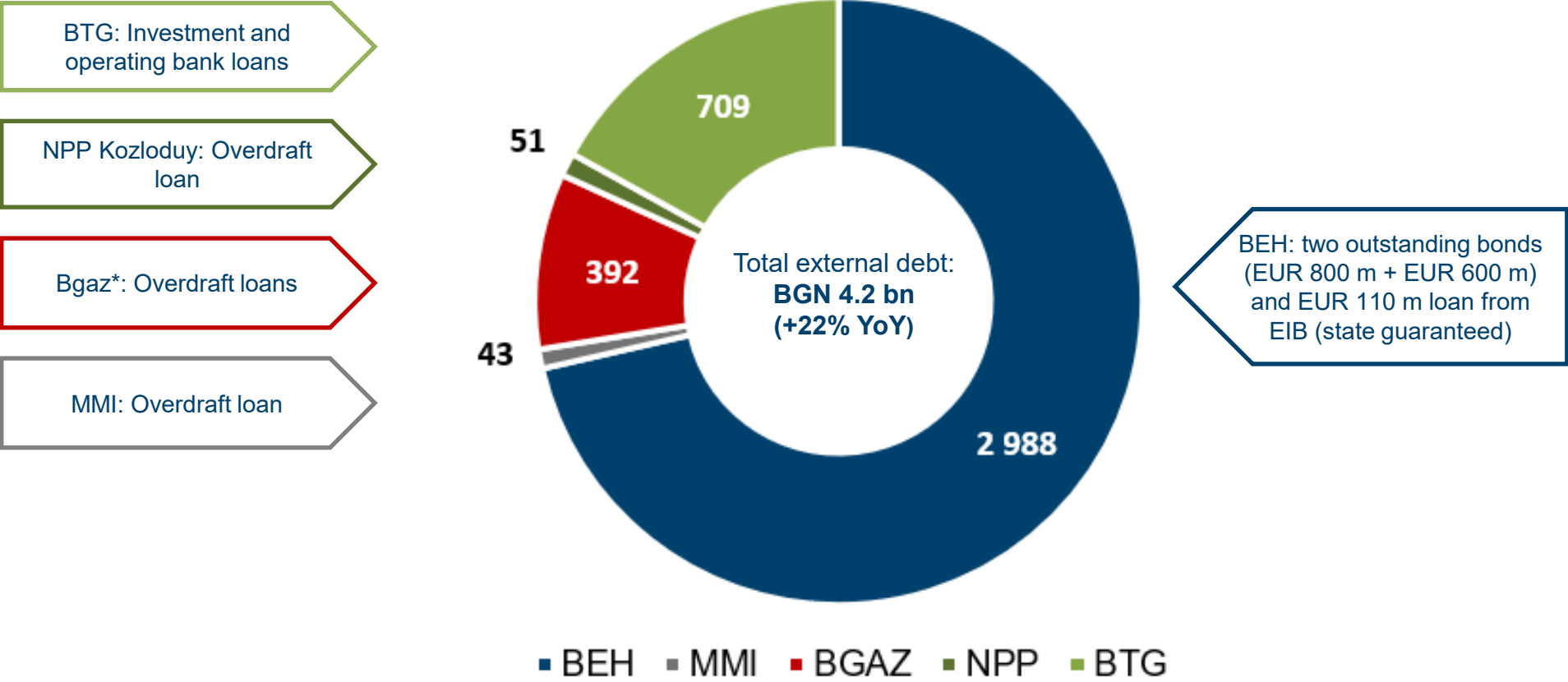
BEH Group`s EBITDA, allocation



The Group's 2025 performance was underpinned by the regulated network activities of BTG and ESO, alongside substantial contributions to operating results from electricity producers NEK and NPP Kozloduy.

Consolidated debt breakdown

BEH`s Group external debt in BGN m, 2025



* The state loan of BGN 800 million provided to Bulgargaz is not included, as it is a related party transaction.

Financial Ratios

Group`s financial positions are characterised by strong liquidity and low leverage ratios

			
Covenants	Profitability ratios	Liquidity ratios	Leverage ratios
6.48 EBITDA Coverage ratio > 4.0	14.7% EBITDA margin	1.81x Current ratio	0.13x Debt to Assets
1.06 Debt Coverage ratio < 4.5	4.1% EBIT margin	1.47x Quick ratio	0.21x Debt to Equity
	1.2% Net Profit margin	0.54x Cash ratio	3.07x Debt to EBITDA
	11.3% Cash Flow margin	0.22x Operating Cash Flow ratio	
	0.3% ROA		
	0.5% ROE		

THANK YOU!

For questions or additional information, please contact us:

Bulgarian Energy Holding Investor Relations: investorrelations@bgenh.com